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# ICS 52: Introduction to Software Engineering

Fall Quarter 2001  
Professor Richard N. Taylor  
Lecture Notes

[http://www.ics.uci.edu/~taylor/ics52\\_fq01/syllabus.html](http://www.ics.uci.edu/~taylor/ics52_fq01/syllabus.html)

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# Add/Drop Policy

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- ◆ Second week of classes
  - Deadline to add
  
- ◆ Second week of classes
  - Deadline to drop

# Course Web Site

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[http://www.ics.uci.edu/~taylor/ics52\\_fq01/syllabus.html](http://www.ics.uci.edu/~taylor/ics52_fq01/syllabus.html)

## ◆ Contents

- Information on the instructors
- Overview and prerequisite knowledge
- Textbooks
- Schedule
- Assignments and assessment
- Teaching assistants
- Keeping in touch
- Computing
- Academic dishonesty

# Be Involved...But Don't Be Too Involved

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- ◆ You cheat, you fail!
  - Final grade is “F”, irrespective of partial grades
  - Project, midterm, final
- ◆ To avoid being a cheater
  - Always do your work by yourself
  - Do not borrow work
  - Do not lend work
    - » Do not put your work on the Web
- ◆ “Your TA is your friend, but your friend is not your TA”
  - Your friend’s help may be cheating

# Discussion Section

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- ◆ Assignments: questions and answers
- ◆ Details of tools and methods

# Positioning in ICS Curriculum

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- ◆ ICS 121: Software methods and tools
  - Rigor and formality
  - Additional software design strategies
  - Additional analysis and testing strategies
  - Configuration management
- ◆ ICS 122: Software Specification and Quality Engineering
- ◆ ICS 123: Software Architectures, Distributed Systems, and Interoperability
- ◆ ICS 125
  - Management issues
  - Working in a team
  - A scaled-up project

## A note on class attendance and the book...

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- ◆ What I say in class takes precedence over what's in the slides and what's in the book
- ◆ What's in the slides takes precedence over what's in the book

# Levels of Mastery

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(See course website for definitive list)

◆ Competency

- Software lifecycle
- Requirements specification
- Architectural design
- Module design
- (Programming)
- Testing and quality assurance

◆ Literacy

- SE principles
- Alternative software architectures
- Requirements engineering issues

◆ Familiarity

- Configuration management
- Concurrency
- Software process alternatives

–"Scratching the surface of software engineering"  
–" Fitting you to become an amateur software engineer"



# Introduction

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- ◆ Context
- ◆ Matters of scale
- ◆ Distribution of software costs
- ◆ Differences from programming
- ◆ Product and process
- ◆ Elements of Science, Engineering, Management, and Human Factors

# Context

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Small project  
You  
Build what you want  
One product  
Few sequential changes  
Short-lived  
Cheap  
Small consequences

Huge project  
Teams  
Build what they want  
Family of products  
Many parallel changes  
Long-lived  
Costly  
Large consequences

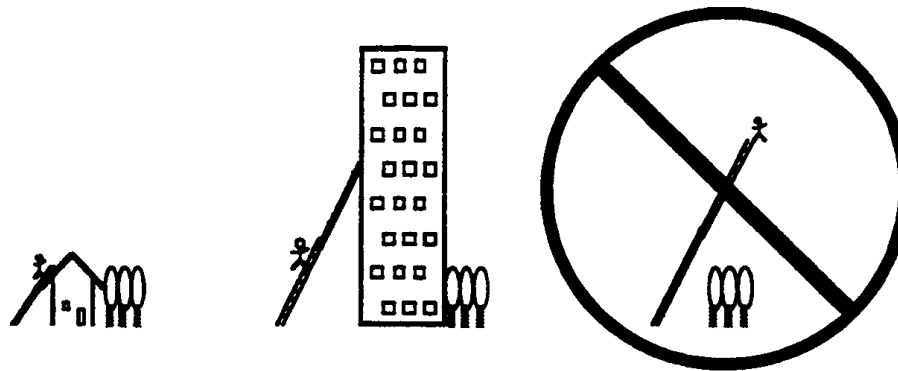
← Programming

Engineering →

# Matters of Scale

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**When orders-of-magnitude improvement are required, new technology may be necessary**



- ◆ High powered techniques not appropriate for all problems (Using an elephant gun to kill a fly)
- ◆ The ICS 52 pedagogical problem:
  - the problem must be small enough to complete in 10 weeks
  - you work on the project by yourself
  - you don't have to live with the consequences of your decisions
  - your customers are too reasonable

# Distribution of Software Costs

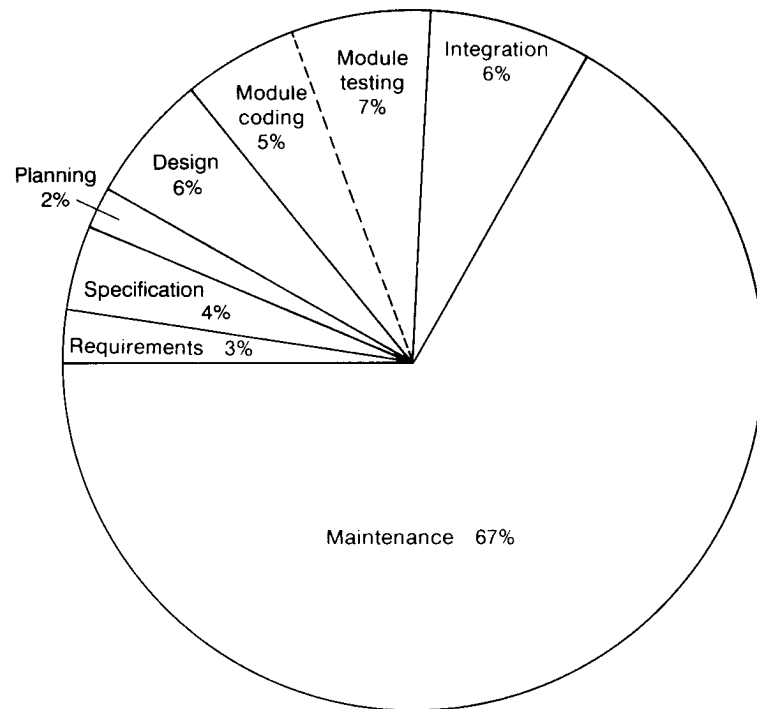


Figure 1.2 Approximate relative costs of the phases of the software process.

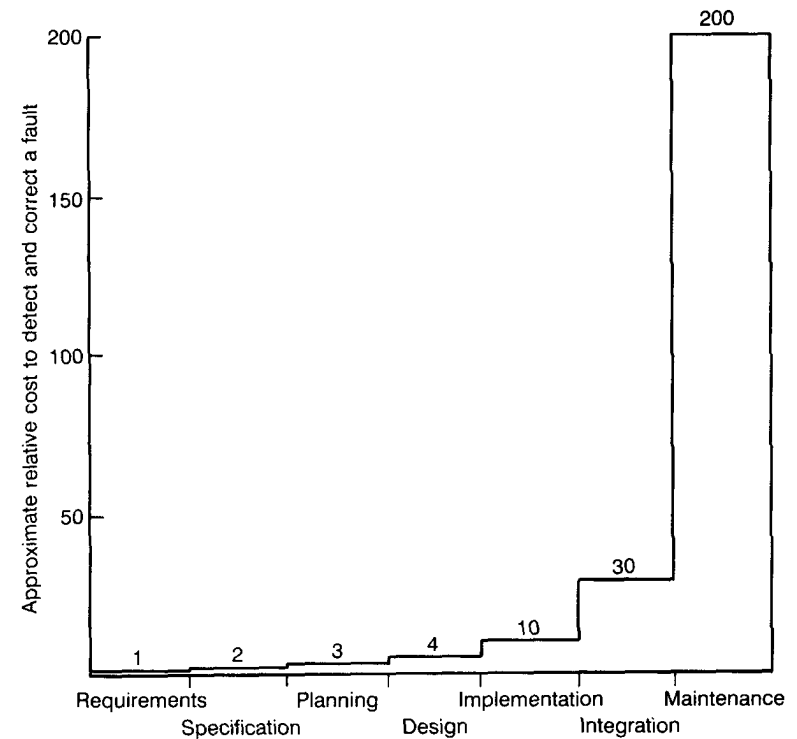


Figure 1.4 Points on solid line of Figure 1.3 plotted on a linear scale.

# Differences from Programming

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- ◆ Software engineering includes, e.g...:
  - determining **what** to build
  - organizing teams to cooperatively build systems;
  - analysis and testing
  - lifecycle system engineering
  - software architecture

# Product and Process

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- ◆ Which is the more important corporate asset: products or development processes?
  - Products: the only thing that brings in revenue
  - Process: the only thing you retain
    - » The asset that distinguishes you from your competitor en route to a product
    - » The asset that gets you to your next product
    - » The asset that determines key properties of your products

# Science, Engineering, Management, Human Factors

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- ◆ Science: empirical studies; theories characterizing aggregate system behavior (e.g. reliability)
- ◆ Management: organizing teams, directing activities, correcting problems
- ◆ Human factors: user task understanding and modeling; ergonomics in user interface design
- ◆ Engineering: tradeoffs, canonical solutions to typical problems
  - Tradeoffs and representative qualities
    - » Pick any two:
      - ◆ Good, fast, cheap
      - ◆ Scalability, functionality, performance

# Software Engineering Principles

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- ◆ Separation of concerns
  - Divide problem into parts that can be dealt with separately.
    - » example: automobile fuel flow systems from tires and drive train
    - » divide and conquer (horizontally)
  - Abstraction
    - » Divide problem into relevant parts and irrelevant details, and ignore the irrelevant parts (more important and less important, w.r.t. the current set of problem solving objectives)
    - » divide and conquer vertically
  - Modularity
    - » Separating a problem into parts that can be dealt with separately, using abstraction to determine "public" interfaces, dealing with the details as a private, internal matter.
- ◆ Compositionality
  - Allow two or more objects of a single kind to be composed such that the result is an object of that kind
  - "First-class citizens"



# Software Development as a Problem Solving Activity

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- ◆ Problem (application) characteristics
  - Ill-formed
  - Not completely specifiable?
  - Subject to constant change
- ◆ Learning from other disciplines
  - Architecture: Requirements, sketch, blueprints, construction
    - » Strengths:
      - ◆ Phasing of activities
      - ◆ User input and review
      - ◆ User looks at sketch, but only minimally involved in construction
    - » Weaknesses:
      - ◆ Lots of domain knowledge on the part of the consumer
      - ◆ We know what kind of change can be made at each stage
      - ◆ Progress easily measurable
- Legislation: Commission, committee, congress, bureaucracy
  - » Strengths:
    - ◆ Intangible product
    - ◆ Unforeseen consequences
    - ◆ Difficult to measure progress
    - ◆ Laws get "patched"
    - ◆ Importance of careful reviews highlighted
  - » Weakness of analogy:
    - ◆ Difficult to test laws
    - ◆ Not a rigorous discipline

# Software Processes

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- ◆ Elements
  - Activities (“phases”)
  - Artifacts
    - » Can include process specifications
  - Resources
    - » People (their time and cost)
    - » Tools (their time and cost)
- ◆ Relationships between the elements
  - precedence, requires, produces, refines to
  - ...
- ◆ Constraints
  - Time
  - Cost
  - Qualities (repeatable process?)

# Waterfall Approach

- ◆ Waterfall Model (Winston Royce)
  - Centered on defining documents that describe intermediate products
  - User feedback and changes accommodated as an afterthought

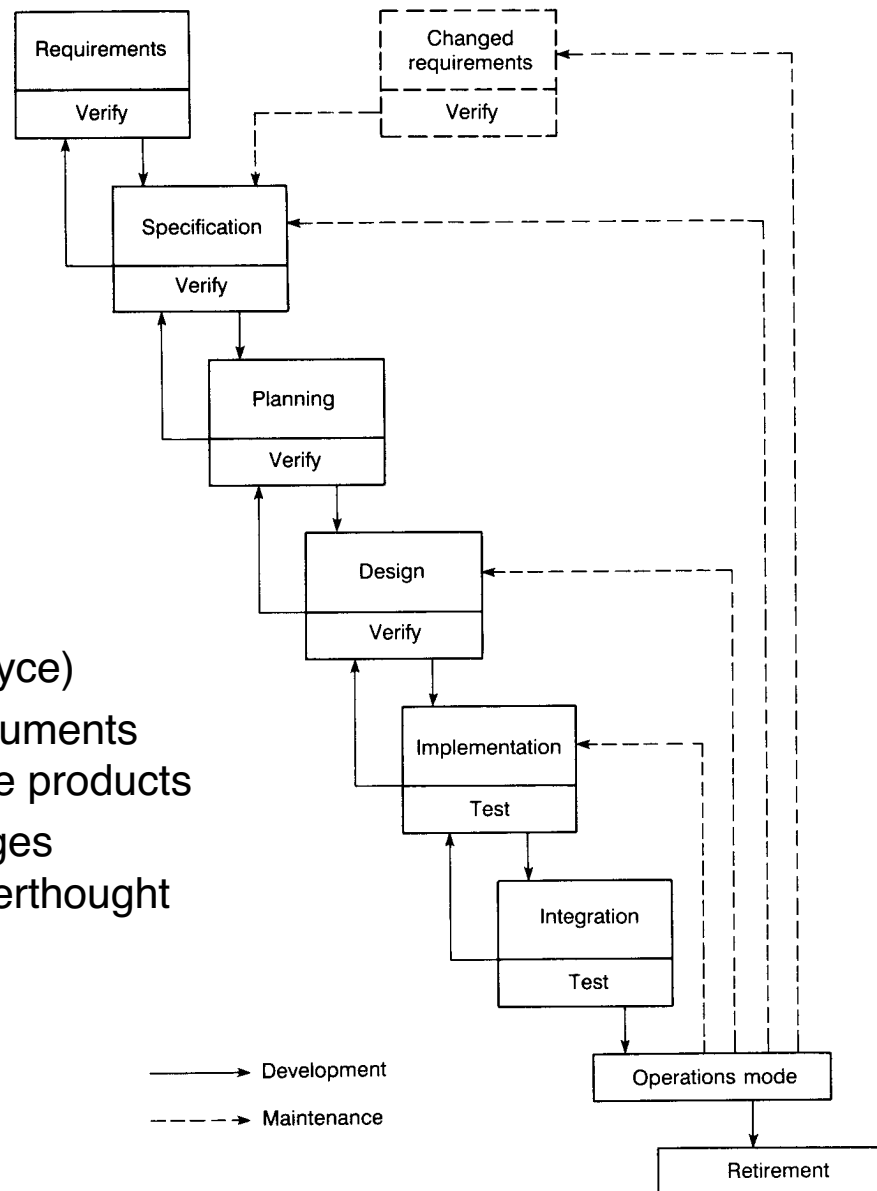
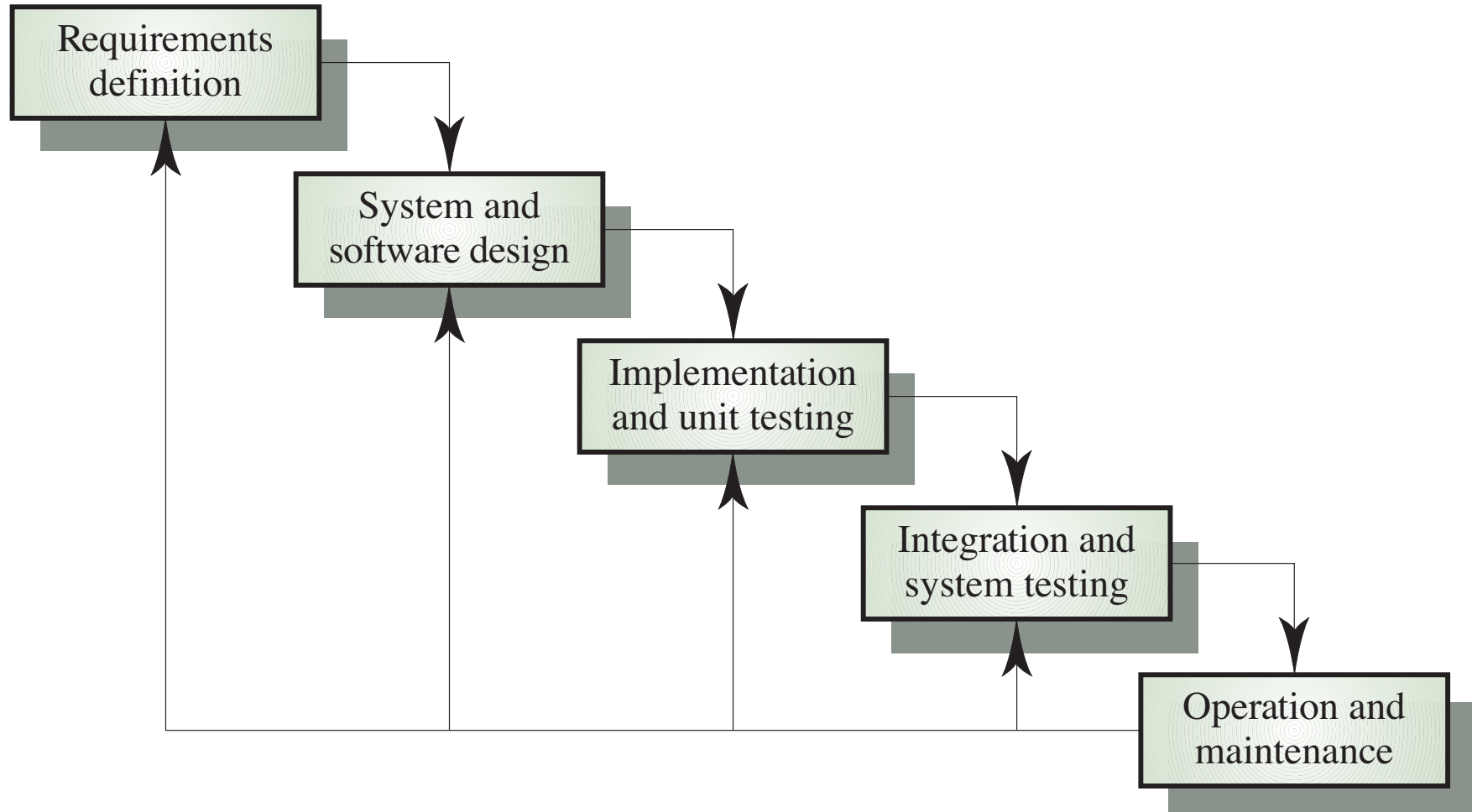


Figure 3.2 Waterfall model.

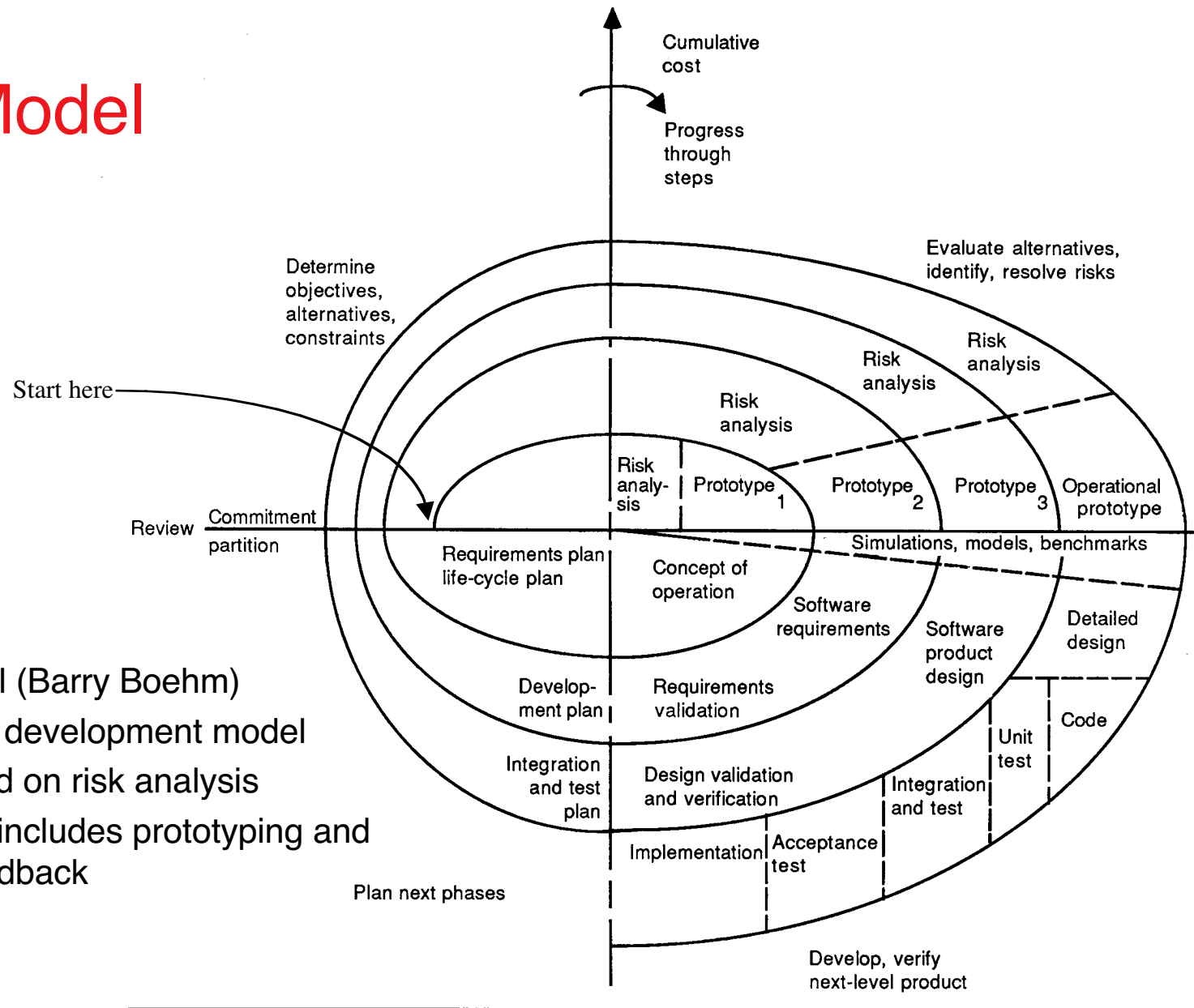
Source: Schach, ibid..

# Waterfall model

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# Spiral Model



- ◆ Spiral Model (Barry Boehm)
  - Iterative development model
  - Centered on risk analysis
  - Directly includes prototyping and user feedback

Figure 2. Spiral model of the software process.

# Software Risk Items

**Table 4. A prioritized top-ten list of software risk items.**

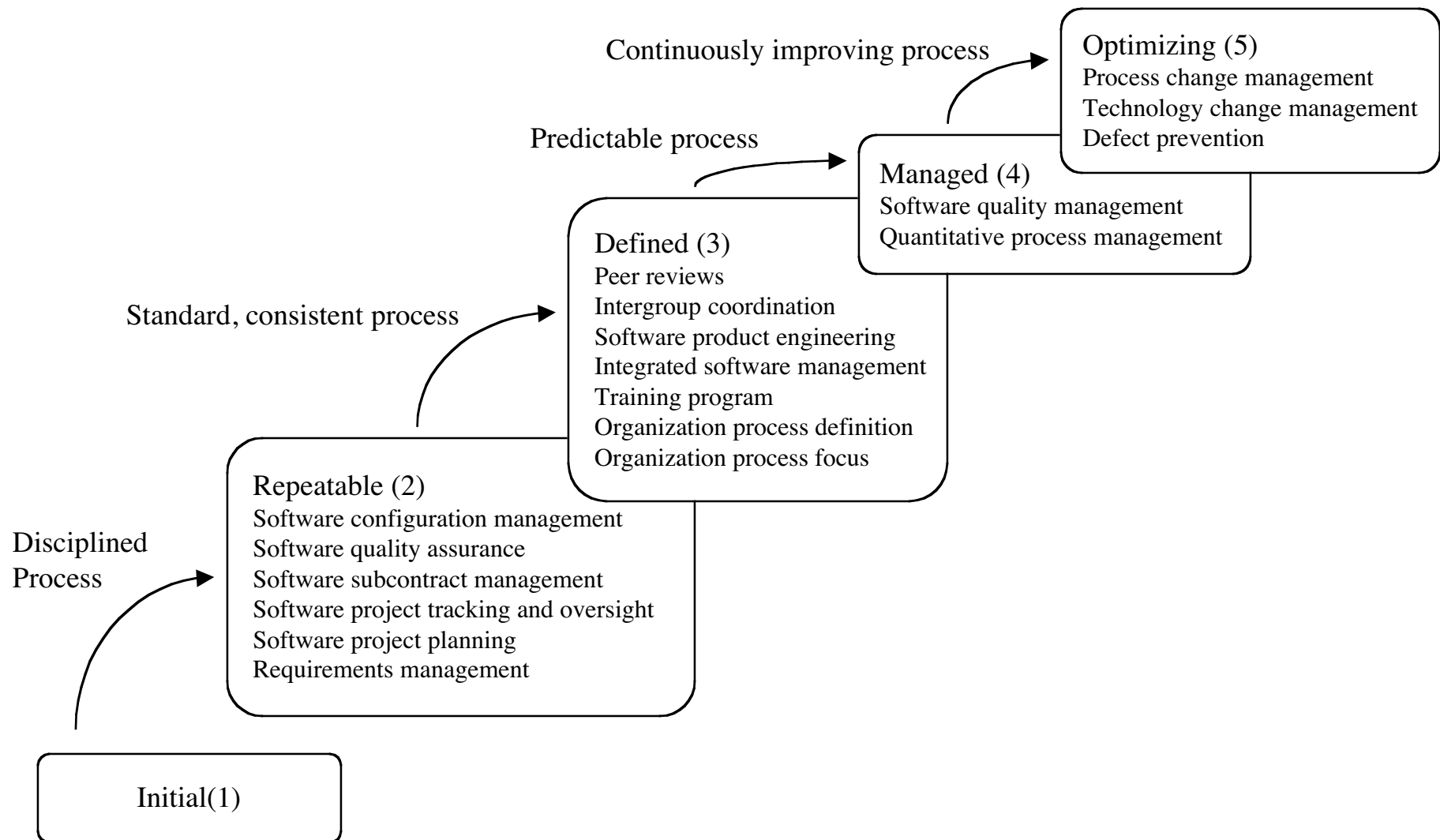
Risk item	Risk management techniques
1. Personnel shortfalls	Staffing with top talent, job matching; teambuilding; morale building; cross-training; pre-scheduling key people
2. Unrealistic schedules and budgets	Detailed, multisource cost and schedule estimation; design to cost; incremental development; software reuse; requirements scrubbing
3. Developing the wrong software functions	Organization analysis; mission analysis; ops-concept formulation; user surveys; prototyping; early users' manuals
4. Developing the wrong user interface	Task analysis; prototyping; scenarios; user characterization ( <i>functionality, style, workload</i> )
5. Gold plating	Requirements scrubbing; prototyping; cost-benefit analysis; design to cost
6. Continuing stream of requirement changes	High change threshold; information hiding; incremental development ( <i>defer changes to later increments</i> )
7. Shortfalls in externally furnished components	Benchmarking; inspections; reference checking; compatibility analysis
8. Shortfalls in externally performed tasks	Reference checking; pre-award audits; award-fee contracts; competitive design or prototyping; teambuilding
9. Real-time performance shortfalls	Simulation; benchmarking; modeling; prototyping; instrumentation; tuning
10. Straining computer-science capabilities	Technical analysis; cost-benefit analysis; prototyping; reference checking

**Table 5. Software Risk Management Plan.**

1.	Identify the project's top 10 risk items.
2.	Present a plan for resolving each risk item.
3.	Update list of top risk items, plan, and results monthly.
4.	Highlight risk-item status in monthly project reviews. <ul style="list-style-type: none"> <li>• Compare with previous month's rankings, status.</li> </ul>
5.	Initiate appropriate corrective actions.

Source: Barry Boehm, "A Spiral Model of Software Development and Enhancement, IEEE Computer, May 1988

# SEI's Capability Maturity Model



# A Comparison of Life Cycle Models

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Model	Strengths	Weaknesses
<b>Build-and-Fix</b>	Fine for small programs that do not require much maintenance	Totally unsatisfactorily for nontrivial programs
<b>Waterfall</b>	Disciplined approach Document driven	Delivered product may not meet client's needs
<b>Rapid Prototyping</b>	Ensures that delivered product meets client's needs	A need to build twice Cannot always be used
<b>Incremental</b>	Maximizes early return on investment Promotes maintainability	Requires open architecture May degenerate into build-and-fix
<b>Synchronize-and-stabilize</b>	Future user's needs are met Ensures components can be successfully integrated	Has not been widely used other than in Microsoft
<b>Spiral</b>	Incorporates features of all the above models	Can be used only for large-scale products Developers have to be competent at risk-analysis



# ICS 52 Software Life Cycle

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- ◆ Requirements specification
  - Interview customer (TA)
  - Focus on “what”, not “how”
- ◆ Architectural and module design
  - Based on provided “official” requirements specification
  - Focus on interfaces
- ◆ Implementation
  - Based on provided “official” design
  - Focus on good implementation techniques
- ◆ Testing
  - Based on provided “official” implementation
  - Focus on fault coverage and discovery